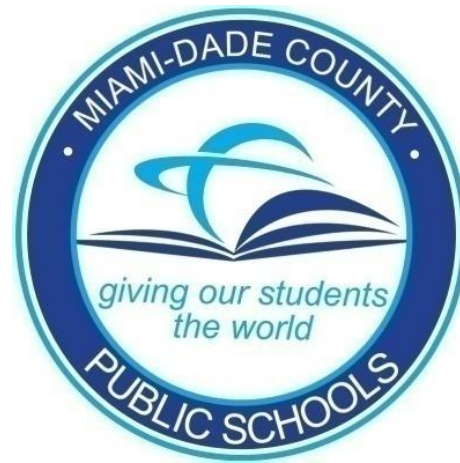


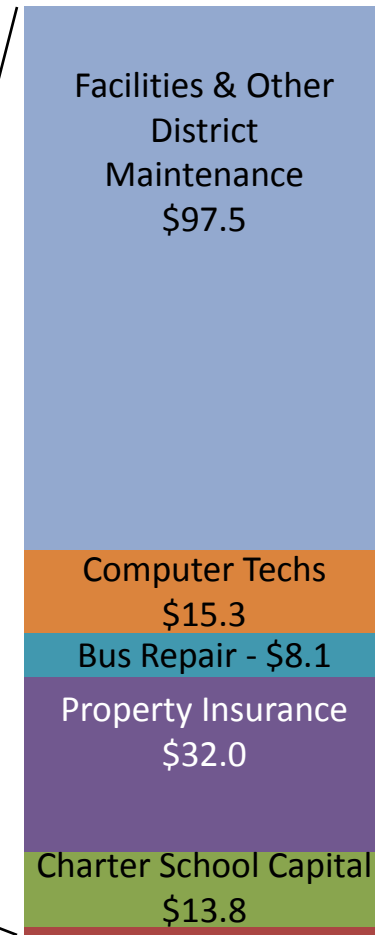
School Board Workshop

April 5, 2011



Capital Reduction: The 2011-12 Crunch

2011-12 (in millions)	
<u>REVENUES</u>	
Local Optional Millage Levy	\$ 316.2
Debt Proceeds	0
Other Revenues	30.9
TOTAL REVENUE	\$ 347.1
<u>APPROPRIATIONS</u>	
Debt Service	242.5
% of Revenue Applied to Pay Total Debt	74%
Capital Abatement	24.3
Millage Reserve	12.0
Required Projects	9.4
TOTAL APPROPRIATIONS	\$ 288.2
Available for General Fund Transfers	58.9
Net General Fund Transfers FY 11-12	168.9
Difference Needed to Balance	\$ (110.0)



Leases & Equipment - \$2.2

Capital Reduction: The Solution

Capital Fund shortfall: \$ 110M

The Solution

- Restructure debt: \$ 50M
- Reduce property insurance premium: \$ 3M
- Reduce salaries charged to Capital: \$ 17M
- Reduce Facilities Maintenance: \$ 28M
- Reduce other District Maintenance: \$ 12M

Capital Reduction: Proposed Solution

- As previously reported to the Board, restructuring of debt was successful. This will help offset the projected \$110M capital fund shortfall for next year, by approximately \$67 million (approx. \$17M from restructuring of 10-11 debt and \$50M from restructuring of 11-12 debt)
- Property insurance abated to capital will be decreased by approximately \$3M as previously noted
- The remaining capital fund shortfall to be covered, or approximately \$40M will be achieved through reductions to the capital workforce and other salary and related expenditures currently abated to the capital fund (Board Item D-25 to be considered at April 13, 2011 meeting)

General Fund

2011-12 FEFP Revenue Outlook

(in millions)	2010-11 Amended	GOVERNOR		SENATE		HOUSE	
		2011-12	Change	2011-12	Change	2011-12	Change
State Funding	\$ 1,033.4	\$ 1,090.6	\$ 55.0	\$ 1,075.4	\$ 42.0	\$ 1,060.9	\$ 27.5
ARRA Stabilization	\$ 115.1	\$ 0	\$ (115.1)	\$ 0	\$ (115.1)	\$ 0	\$ (115.1)
Local Funding	\$ 1,200.3	\$ 1,043.2	\$ (154.8)	\$ 1,127.4	\$ (72.9)	\$ 1,127.4	\$ (72.9)
TOTAL FUNDING	\$ 2,348.8	\$ 2,133.9	\$ (214.9)	\$ 2,200.0	\$ (146.0)	\$ 2,189.3	\$ (160.5)
FRS Cost Savings	\$ 0	\$ 70.9	\$ 70.9	\$ 67.9	\$ 67.9	\$ 53.6	\$ 53.6
NET FEFP REVENUE	\$ 2,348.8	\$ 2,204.8	\$ (144.0)	\$ 2,132.1	\$ (78.1)	\$ 2,260.2	\$ (106.9)
HIGHLIGHTS		5% employee contribution into FRS		3% employee contribution into FRS		3% employee contribution into FRS	
		FRS contribution drops by 5 points		FRS contribution drops by 4.79 points		FRS contribution drops by 3.78 points	
		\$6,180 per uFTE		\$6,383 per uFTE		\$6,341 per uFTE	
		9.2% decrease		6.2% decrease		6.8% decrease	
		RLE cut by 12%		Keeps millage flat		Keeps millage flat	
		5.2% drop in M-DCPS property tax roll		6.2% drop in M-DCPS property tax roll		6.2% drop in M-DCPS property tax roll	

2010-11 Amended Budget column does not include revenue from Prior Year Adjustment millage as an estimate for that figure is not included in legislative totals. The total for 2010-11 was \$39M and may decrease substantially in 2011-12.

Balancing the 2011-12 Budget

Change in Revenue

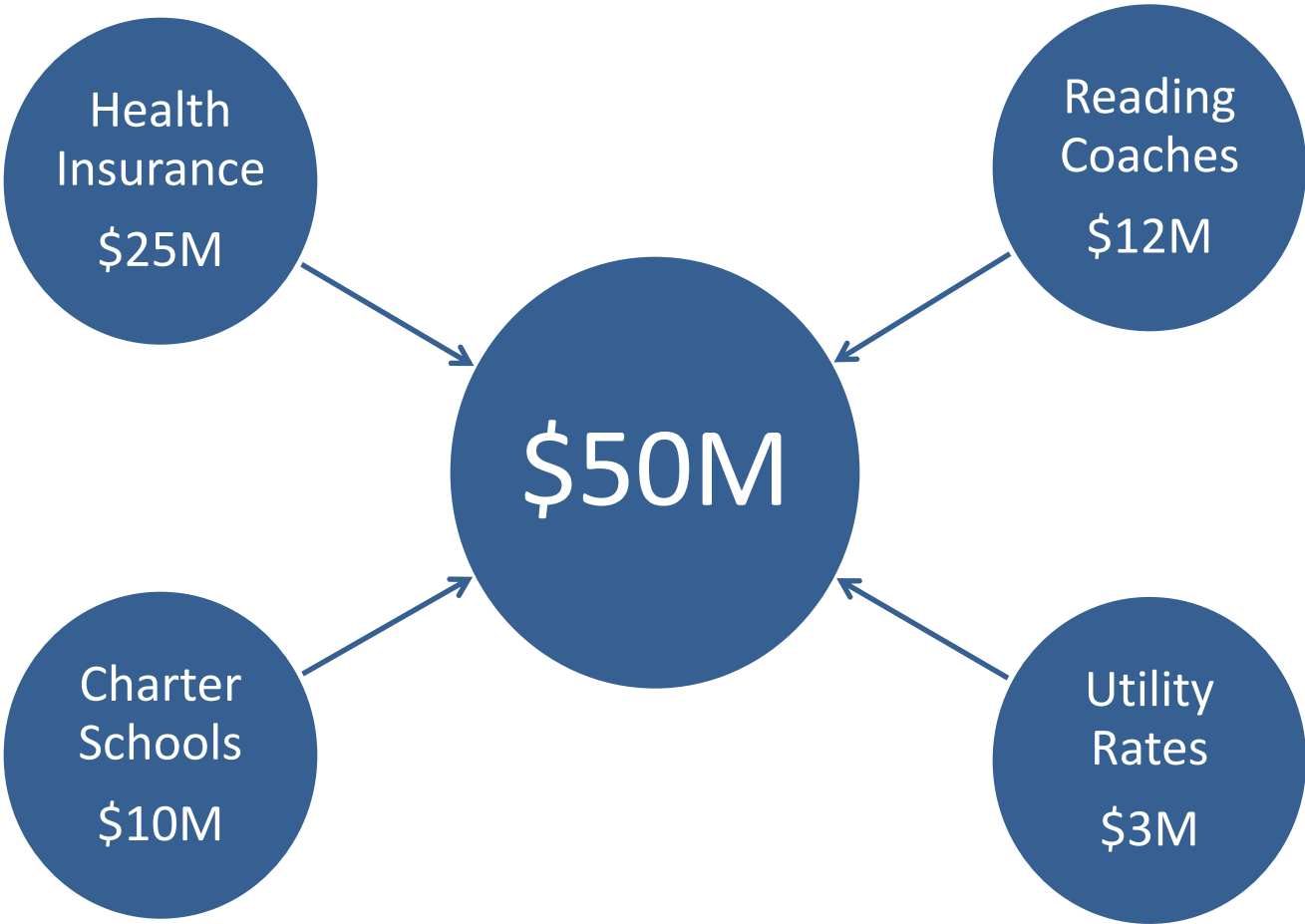


* Mid-point between House & Senate

* Mid-point between House & Senate

Balancing the 2011-12 Budget

Major Cost Increases



Balancing the 2011-12 Budget Summary



2010-11 General Fund Budget School Programs

Program	# Employees	Salaries/Benefits	Non-Salary	Total	% of Total
Elementary Schools Basic	7,054	\$ 502,484,426	\$ 4,114,043	\$ 506,598,469	18.3%
Exceptional Student Education	3,760	\$ 298,876,000	\$ 45,162,413	\$ 344,038,413	12.4%
Senior High Schools Basic	4,164	\$ 305,723,712	\$ 3,451,009	\$ 309,174,721	11.2%
Middle Schools Basic	2,907	\$ 210,218,879	\$ 1,517,597	\$ 211,736,476	7.7%
K-8 Centers Basic	1,849	\$ 130,259,980	\$ 1,003,159	\$ 131,263,139	4.7%
Bilingual Programs	1,809	\$ 121,975,757	\$ 1,920,082	\$ 123,895,839	4.5%
Adult Education	94	\$ 77,106,870	\$ 7,458,341	\$ 78,565,211	2.8%
Career & Technical Education	598	\$ 49,546,437	\$ 1,064,004	\$ 50,640,441	1.8%
Alternative Education	560	\$ 39,139,156	\$ 7,202,629	\$ 46,341,785	1.7%
Community Schools	109	\$ 27,383,474	\$ 814,887	\$ 28,198,361	1.0%
Schools of Choice	285	\$ 21,476,792	\$ 2,940,930	\$ 24,417,722	0.9%
Total School Budgets	22,904	\$ 1,784,191,484	\$ 70,649,094	\$ 1,854,840,578	67.1%

2010-11 General Fund Budget

School Support Programs

Program	# Employees	Salaries/Benefits	Non-Salary	Total	% of Total
Maintenance Transfer Budget	1,418	\$ 95,725,668	\$ 52,185,491	\$ 147,911,159	5.3%
Transportation	1,540	\$ 50,276,724	\$ 6,396,303	\$ 56,673,027	2.0%
Information Technology	226	\$ 18,836,643	\$ 2,902,705	\$ 21,739,348	0.8%
Police & District Security	214	\$ 15,415,456	\$ 1,019,182	\$ 16,434,638	0.6%
School Facilities (non-capital)	113	\$ 6,421,729	\$ 2,300,030	\$ 8,721,759	0.3%
Total School Support Budgets	3,511	\$ 186,676,220	\$ 64,803,711	\$ 251,479,931	9.0%

2010-11 General Fund Budget

Other Non-School

	# Employees	Salaries/Benefits	Non-Salary	Total	% of Total
School Operations/Regions	206	\$ 17,242,735	\$ 3,392,021	\$ 20,634,756	0.75%
Curriculum & Instruction	101	\$ 11,364,768	\$ 4,109,304	\$ 15,474,072	0.56%
Financial Operations	139	\$ 11,274,801	\$ 1,538,388	\$ 12,809,189	0.46%
Human Resources	80	\$ 6,709,199	\$ 794,367	\$ 7,503,566	0.27%
School Board Members	31	\$ 2,310,681	\$ 565,127	\$ 2,875,808	0.10%
Public Information	34	\$ 2,738,359	\$ 734,436	\$ 3,472,795	0.13%
Audit & Employee Investigations	33	\$ 2,911,929	\$ 124,345	\$ 3,036,274	0.11%
OIAGA & CS	25	\$ 2,289,999	\$ 472,074	\$ 2,762,073	0.10%
School Board Attorney	18	\$ 2,025,534	\$ 340,703	\$ 2,366,237	0.09%
Office of the Superintendent	12	\$ 1,450,949	\$ 62,500	\$ 1,513,449	0.05%
Inspector General	5	\$ 675,680	\$ 499,250	\$ 1,174,930	0.04%
Total Central Office & Region Budgets	684	\$ 60,994,634	\$ 12,632,515	\$ 73,627,149	2.66%
Charter School Operations	14	\$ 1,372,483	\$ 222,471,723	\$ 223,844,206	8.09%
All Reserves	-		\$ 131,921,529	\$ 131,921,529	4.77%
Central Accounts	(341)	\$ (56,858,469)	\$ 160,890,118	\$ 104,031,649	3.76%
Categorical Programs	458	\$ 33,949,683	\$ 45,858,887	\$ 79,808,570	2.89%
Capital Abated Budget	439	\$ 35,356,369	\$ 10,387,101	\$ 45,743,470	1.65%
GRAND TOTAL BUDGET	27,669	\$ 2,024,205,614	\$ 741,087,470	\$ 2,765,293,084	100%

Programmatic Comparisons

M-DCPS

vs.

Other Florida Districts

Elementary Foreign Languages

Two Districts in Florida have expansive elementary foreign language programs – M-DCPS and Collier. Collier receives almost \$1,000 more per FTE than M-DCPS.

Rank	District	Spending per FTE ¹	Per Pupil Funding
1	Miami-Dade	\$ 188.73	\$ 6,819.21
2	Collier	\$ 110.06	\$ 7,801.92
11	Palm Beach	\$ 3.71	\$ 7,212.94
12	Broward	\$ 3.44	\$ 6,949.33
24	Hillsborough	\$ 0.57	\$ 6,853.23

¹ Figure is for salaries only, does not include fringes or insurance

Bottom Line: M-DCPS spends **six times** more on teaching foreign languages to elementary school students than every other district in Florida **combined**.

Elementary Art & Music

51 of the 67 counties have elementary Art and Music programs. To measure size, we took % these teachers makeup of overall number of teachers in the district.

Rank	District	# Art & Music Teachers	% of Overall	Per Pupil Funding
1	Pasco	145	3.39%	\$ 7,026.52
2	Miami-Dade	625	3.02%	\$ 6,819.21
16	Collier	63	2.37%	\$ 7,801.92
28	Palm Beach	217	1.97%	\$ 7,212.94
35	Broward	245	1.69%	\$ 6,949.33

Bottom Line: M-DCPS is the only district to have top five Art and Music programs.

Gifted

58 of the 67 counties have at least one full-time Gifted teacher. To measure size, we took % these teachers makeup of overall number of teachers in the district.

Rank	District	# Gifted Teachers	% of Overall	Per Pupil Funding
1	Alachua	57	3.41%	\$ 6,835.41
2	Palm Beach	294	2.68%	\$ 7,212.94
3	Miami-Dade	546	2.64%	\$ 6,819.21
40	Broward	75	0.52%	\$ 6,949.33
51	Collier	8	0.30%	\$ 7,801.92

Bottom Line: M-DCPS is in the Top Five in Art, Music, Foreign Languages AND Gifted. The only other district in the Top Ten in each is Pinellas. If M-DCPS was funded at the same level as Pinellas, we would have an extra \$43M this year alone.

Reading & Math Coaches

63 of the 67 counties have at least one full-time Reading or Math coach. To measure size, we took % these coaches makeup of overall staff in the district.

Rank	District	# of Coaches	% of Overall	uFTE
1	Union	7	2.45%	2,187
2	Hamilton	6	2.01%	1,718
3	Dixie	5	1.77%	2,012
7	Miami-Dade	602	1.55%	344,442
17	Palm Beach	220	1.05%	173,079
59	Broward	136	0.49%	255,500

Bottom Line: Among major Florida districts (all other in the top ten have <7,000 FTE), M-DCPS has made the largest investment in academic coaches statewide on a % basis.

Counselors

66 of the 67 counties have at least one full-time Counselor. To measure size, we took % these employees makeup of total staff in the district.

Rank	District	# of Counselors	% of Overall	Per Pupil Funding
1	St. Lucie	113	2.34%	\$ 6,819.40
2	Gilchrist	8	2.23%	\$ 7,489.60
3	Miami-Dade	863	2.22%	\$ 6,819.21
10	Broward	546	1.96%	\$ 6,949.33
21	Palm Beach	371	1.77%	\$ 7,212.74
43	Hillsborough	403	1.51%	\$ 6,853.23

Bottom Line: Along with elementary electives and Gifted, Miami-Dade also has a top five most generous Counselor allocation, the largest among large districts.

District Administration

M-DCPS spends over 20% less than the Statewide average on District administration as a % of full-time staff.

	District Admin
Miami-Dade	0.73%
Statewide Average	0.93%
Charter School Average	1.57%

Data provided by FLDOE as of 3/25/2011

Bottom Line: While the District's drastic reduction in central office over the past three years is highlighted by this data, what's striking is how inefficient charter schools are in the use of tax payer dollars.

Transportation

All 67 Florida counties spend significantly more on student transportation than they receive in funding from the State.

Rank	District	Spending per FTE ¹
1	Jefferson	\$ 671.03
16	Hillsborough	\$ 476.39
42	Broward	\$ 381.61
66	Palm Beach	\$ 258.88
67	Miami-Dade	\$ 245.00

¹As measured by spending in Function 7800 in 2009-10

Bottom Line: M-DCPS spends less on Transportation per FTE than every other county.

Plant Operation & Maintenance

There is a very wide range in how much districts spend per FTE on the operation and maintenance of their facilities.

Rank	District	Spending per FTE ¹
1	Walton	\$ 1,340.28
3	Monroe	\$ 1,276.51
9	Palm Beach	\$ 1,121.97
12	Miami-Dade	\$ 1,077.73
31	Broward	\$ 948.63
55	Duval	\$ 774.35
57	Orange	\$ 764.46
59	Hillsborough	\$ 739.86

¹ As measured by spending in Functions 7400 & 8100 in 2009-10

Bottom Line: Districts which have not received their fair share of capital dollars over the past decade have seen the efficiency of their facilities program tumble. With the collapse of the local tax base, M-DCPS has no option but to make significant reductions in all facets of construction and maintenance of its schools.